

Ref. No. Z-IV/R-39/D-2/NSE/207 & 174

Date: August 06, 2025

National Stock Exchange of India Ltd. Listing Deptt., Exchange Plaza, Bandra Kurla Complex, Bandra (E), Mumbai - 400051	BSE Ltd. Regd. Office: Floor - 25, Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400001
NSE Symbol: UNOMINDA	BSE Scrip: 532539

Sub:- Outcome of the Board Meeting held on Wednesday, August 06, 2025

1. Approval of Un-Audited Financial Results (Standalone & Consolidated) along with Limited Review Report for the quarter ended on June 30, 2025;
2. Approval for the appointment of Mr. Randhir Singh Kalsi (DIN: 01453119), as an Additional Director in the category of Non-Executive Independent Director of the Company for First Term of 2 (Two) years;
3. Recommendation for the Re-appointment of Mrs. Rashmi Hemant Urdhwareshe (DIN: 08668140) as Non-Executive Independent Director on the Board of the Company for Second Term of 3 (Three) years;
4. Allotment of equity shares to the shareholders of Transferor Companies under the Scheme of Amalgamation of Kosei Minda Aluminum Company Private Limited ("Transferor Company 1"), Kosei Minda Mould Private Limited ("Transferor Company 2"), Minda Kosei Aluminum Wheel Private Limited ("Transferor Company 3") with Uno Minda Limited and their respective shareholders and creditors ("the Scheme");
5. Approval for the further investment in the Equity Stake of Clarton Horn, S.A.U., Spain (wholly-owned step- down subsidiary of the Company) through Global Mazinkert, S.L. (wholly-owned subsidiary of the Company);
6. In-Principal Approval for the acquisition of Equity Stake in Uno Minda Buehler Motor Private Limited;
7. Approval of the Postal Ballot Notice

Dear Sir(s)/ Madam,

Pursuant to Regulation 30, 33, 51 and 52 of the SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015 (the "SEBI Listing Regulations"), as applicable, we wish to inform that the Board of Directors ("Board") of the Company, at its meeting held today i.e. Wednesday, August 06, 2025, has, *inter-alia*, approved the following matters: -

1) Approval of Un-Audited Financial Results (Standalone & Consolidated) for the quarter ended on June 30, 2025

We are enclosing herewith the Un-Audited Financial Results (Standalone & Consolidated) along with the Limited Review Report for the quarter ended on June 30, 2025 as an **Annexure I**.




2) Approval for the appointment of Mr. Randhir Singh Kalsi (DIN: 01453119), as an Additional Director in the category of Non-Executive Independent Director of the Company for First Term of 2 (Two) years

Based on the recommendation of the Nomination and Remuneration Committee, the Board of the Company, has approved the appointment of Mr. Randhir Singh Kalsi (DIN: 01453119) as an Additional Director in the Category of Non-Executive Independent Director on the Board of the Company for a term of two years w.e.f. August 11, 2025 to August 10, 2027 and whose office shall not be liable to retire by rotation.

Further, this is to confirm that Mr. Randhir Singh Kalsi is not non-compliant with securities laws, wilful defaulter, fugitive economic offender and debarred from holding office as a Director of the Company, by virtue of any order of Reserve Bank of India, Ministry of Corporate Affairs, Securities and Exchange Board of India or any other such Regulatory authority.

Further, the detailed disclosure pursuant to the provisions of Regulation 30 of the SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, is enclosed as an **Annexure-II**.



3) Recommendation for the Re-appointment of Mrs. Rashmi Hemant Urdhwareshe (DIN: 08668140) as Non- Executive Independent Director on the Board of the Company for Second Term of 3 (Three) years;

Mrs. Rashmi Hemant Urdhwareshe was appointed by the members of the Company as an Independent Director for first term of 3 (three) consecutive years effective from January 25, 2023. Accordingly, the present tenure of Mrs. Rashmi Hemant Urdhwareshe will be completing on January 24, 2026.

Based on the recommendation of Nomination and Remuneration Committee, the Board has approved the re-appointment of Mrs. Rashmi Hemant Urdhwareshe (DIN: 08668140) as an Independent Director of the Company for Second Term of 3 (Three) years with effect from January 25, 2026 till January 24, 2029 and whose office shall not be liable to retire by rotation, which is subject to the approval of Members of the Company.

Further, this is to confirm that Mrs. Rashmi Hemant Urdhwareshe is not non-compliant with securities laws, wilful defaulter, fugitive economic offender nor debarred from holding office as a Director of the Company, by virtue of any order of Reserve Bank of India, Ministry of Corporate Affairs, Securities and Exchange Board of India or any other such Regulatory authority.

Further, the detailed disclosure pursuant to the provisions of Regulation 30 of the SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, is enclosed as an **Annexure-III**.

- 4) Allotment of equity shares to the shareholders of Transferor Companies under the Scheme of Amalgamation of Kosei Minda Aluminum Company Private Limited ("Transferor Company 1"), Kosei Minda Mould Private Limited ("Transferor Company 2"), Minda Kosei Aluminum Wheel Private Limited ("Transferor Company 3") are collectively referred to as ("Transferor Companies") with Uno Minda Limited and their respective shareholders and creditors ("the Scheme")

With reference to our earlier intimation dated January 29, 2025, we wish to inform you that the Board of Directors of the Company in its meeting held today i.e., Wednesday, August 06, 2025 has approved the allotment of 2,81,974 (Two Lacs Eighty-One Thousand Nine Hundred Seventy-Four) equity shares of Rs. 2 (Two) each to the eligible shareholders of Transferor Companies, pursuant to the Scheme of Amalgamation of Transferor Companies with Uno Minda Limited and their respective shareholders and creditors, as approved by the Hon'ble National Company Law Tribunal (NCLT), New Delhi, vide its order dated December 18, 2024. The certified true copy of the NCLT order was received on January 07, 2025.

These equity shares have been allotted, as per the swap ratio, mentioned in Clause 15.1 of the Scheme.

Further, the company shall be applying for listing of these aforesaid equity shares with the stock exchanges i.e., NSE and BSE.

Further, the detailed disclosure pursuant to the provisions of Regulation 30 of the SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, is enclosed as an **Annexure-IV**.

- 5) Approval for the further investment in the Equity Stake of Clarton Horn, S.A.U., Spain (Wholly-Owned Step- Down Subsidiary of the Company) through Global Mazinkert, S.L., Spain (Wholly-Owned Subsidiary of the Company);

This is to inform you that the Board has approved the further investment in one or more tranches by acquisition of Additional Stake upto Euro 5 Million in the equity shares of the Global Mazinkert, S.L., Spain, which in turn will further invest in one or more tranches in the equity share capital of Clarton Horn, S.A.U., Spain.

Further, the detailed disclosure pursuant to the provisions of Regulation 30 of the SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, is enclosed as an **Annexure-V**.

- 6) In-Principal Approval for the acquisition of Equity Stake in Uno Minda Buehler Motor Private Limited;

This is to inform you that the Board has in-principally approved the acquisition of Equity Stake in one or more tranches in Uno Minda Buehler Motor Private Limited, a Joint-Venture ('JV') Company between Uno Minda Limited and Buehler Motor GmbH, as Buehler Motor has expressed its intention to dilute its stake in the said JV. The Board has delegated the authority to Mergers and Acquisition Committee to finally decide on the said proposal which is currently under discussion.

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Further, the detailed disclosure pursuant to the provisions of Regulation 30 of the SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024, is enclosed as an **Annexure-VI**.

7) Approval of the Postal Ballot Notice

The Board has approved the Postal Ballot Notice to obtain the approval of the shareholders for the following matters:

1. To approve the appointment of Mr. Randhir Singh Kalsi (DIN:01453119) as a Non- Executive Independent Director of the Company. (By way of Special Resolution)
2. To approve the Re-appointment of Mrs. Rashmi Hemant Urdhwareshe (DIN: 08668140) as a Non-Executive Independent Director of the Company. (By way of Special Resolution)

The Board Meeting commenced at 12:00 Noon and concluded at 12:48 P.M.

The aforesaid disclosures are also being made available on the website of the Company at www.unominda.com.

Please take the same on your records.

Thanking you.

Yours faithfully,
For Uno Minda Limited



Tarun Kumar Srivastava
Company Secretary & Compliance Officer
ICSI M. No. 11994
Place: Manesar, Gurugram



TARUN
KUMAR
SRIVASTAVA

Digitally signed by
TARUN KUMAR
SRIVASTAVA
Date: 2025.08.06
12:49:27 +05'30'

Independent Auditor's Review Report on the Quarterly Unaudited Standalone Financial Results of the Company Pursuant to the Regulation 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended

**Review Report to
The Board of Directors
Uno Minda Limited**

1. We have reviewed the accompanying statement of unaudited standalone financial results of Uno Minda Limited (the "Company") for the quarter ended June 30, 2025 (the "Statement") attached herewith, being submitted by the Company pursuant to the requirements of Regulation 33 and 52 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
2. The Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 and 52 of the Listing Regulations. The Statement has been approved by the Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
4. Based on our review conducted as above and based on the consideration of the review reports of other auditors of three partnership firms referred to in paragraph 5 below, nothing has come to our attention that causes us to believe that the accompanying Statement, prepared in accordance with the recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.



5. Other Matters

- (i) The quarterly standalone financial results and other financial information for the quarter ended June 30, 2024 included in these quarterly standalone financial results are restated pursuant to the Scheme of Amalgamation approved by Hon'ble National Company Law Tribunal, New Delhi, as explained in note 10 of the Statement for which we did not review the financial results and other information of Kosei Minda Aluminum Company Private Limited ("Transferor Company 1") whose financial results reflects total revenue of Rs. 51.39 crores, net loss after tax of Rs. 0.77 crores, total comprehensive loss of Rs 0.77 crores for the quarter ended on that date, which were reviewed by other auditor, as adjusted for the accounting effects of the Scheme of Amalgamation recorded by the Company (in particular, the accounting effect of Ind AS 103 'Business Combination') and other consequential adjustments, which have been reviewed by us. The report of such other auditors on quarterly interim unaudited financial results and other financial information as mentioned above have been furnished to us by the Management, and our conclusion on the quarterly standalone financial results and other information, in so far as it relates to the amounts and disclosures included in respect of Transferor Company 1, is solely based on the report of such other auditor.
- (ii) The accompanying statement of quarterly interim unaudited standalone financial results and other financial information includes unaudited financial results of three partnership firms, whose interim financial results and other financial information reflects the Company's share of net profit after tax of Rs. 12.52 crores and total comprehensive income of Rs 12.52 crores for the quarter ended June 30, 2025, as considered in the Statement which have been reviewed by their respective auditors.

The independent review report of such other auditor on quarterly interim unaudited financial results and other financial information of these partnership firms have been furnished to us by the Management, and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these partnerships firms, is solely based on the reports of such other auditors. Our conclusion on the Statement is not modified in respect of these matter.

- (iii) The accompanying statement of quarterly interim unaudited standalone financial results and other financial information include quarterly interim unaudited standalone financial results and other financial information in respect of two partnership firms, whose interim financial results and other financial information reflects the Company's share of net profit after tax of Rs. Nil and total comprehensive income of Rs Nil for the quarter ended June 30, 2025, as considered in the Statement is based on their quarterly interim unaudited financial results and other financial information which have not been reviewed by any auditors.



These quarterly interim unaudited financial results and other financial information of these partnership firms have been approved and furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures included in respect of these partnerships firms, is solely based on such quarterly interim unaudited financial results and other financial information. According to the information and explanations given to us by the Management, these interim financial results, are not material to the Company. Our conclusion on the Statement is not modified in respect of these matter.

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm registration number: 301003E/E300005

per **Vikas Mehra**

Partner

Membership No: 094421



UDIN: 25094421BMOQPK3127

Place: Gurugram

Date: August 06, 2025

UNO MINDA LIMITED
 REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052
 PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676
 CIN: L74899DL1992PLC050333
 Website: www.unominda.com

STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2025

(Rs. in Crore except per share data)

PARTICULARS	Quarter ended			Year ended
	June 30, 2025	March 31, 2025 (Refer note 13)	June 30, 2024 (Refer note 10)	March 31, 2025
	(Unaudited)	(Audited)	(Unaudited)	(Audited)
1 Income				
(a) Revenue from operations	3,390.53	3,373.23	2,824.86	12,455.66
(b) Other income (refer note 11)	69.72	13.89	21.11	227.83
Total income	3,460.25	3,387.12	2,845.97	12,683.49
2 Expenses				
(a) Cost of raw materials and components consumed	2,064.81	1,938.08	1,738.19	7,593.40
(b) Purchase of traded goods	155.39	178.07	154.55	680.84
(c) Change in inventories of finished goods, traded goods and work-in-progress	(45.00)	91.86	(30.14)	(14.69)
(d) Employee benefits expense	416.92	385.87	335.40	1,423.61
(e) Finance costs	34.21	28.83	26.08	128.91
(f) Depreciation and amortisation expense	116.62	118.92	101.93	440.98
(g) Other expenses	376.51	413.41	337.46	1,472.66
Total expenses	3,119.46	3,155.04	2,663.47	11,725.71
3 Profit before taxes (1-2)	340.79	232.08	182.50	957.78
4 Income tax expense				
a) Current tax	68.60	57.42	46.33	188.19
b) Deferred tax	(1.67)	(4.47)	(4.10)	(26.67)
Total tax expense	66.93	52.95	42.23	161.52
5 Net profit for the period/ year (3-4)	273.86	179.13	140.27	796.26
6 Other comprehensive income for the periods/ year				
(a) Other comprehensive income not to be reclassified to profit or loss in subsequent periods/ years:				
(i) Remeasurement (gain)/ loss on defined benefit obligation	(0.25)	2.70	0.79	(8.31)
(ii) Fair value change of equity instrument valued through other comprehensive income	6.55	(57.51)	(10.99)	(95.84)
(iii) Income-tax relating to items that will not be reclassified to profit or loss in subsequent periods/ years	(0.87)	7.76	1.16	15.80
(b) Other comprehensive income that will be reclassified to profit or loss in subsequent periods/ years:				
(i) Exchange differences on translating the financial statements of a foreign operation	(0.60)	(0.16)	-	(0.16)
Other comprehensive income/(loss), net of tax	4.83	(47.21)	(9.04)	(88.51)
7 Total comprehensive income for the periods/ year, net of tax (5+6)	278.69	131.92	131.23	707.75
8 Paid up equity share capital (Face value of Rs. 2 per share)				114.83
9 Other equity (excluding revaluation reserve shown in Balance sheet)				4,691.01
10 Earnings per share (Face value of Rs. 2 each) (not annualised)				
a) Basic EPS (in Rs.)	4.77	3.12	2.44	13.86
b) Diluted EPS (in Rs.)	4.76	3.11	2.43	13.83

S.R. Batlibol & Co. LLP, New Delhi
 for Identification



Notes on unaudited standalone financial results:

- 1 These unaudited standalone financial results of the Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) as prescribed under Section 133 of the Companies Act 2013 read with the Companies (Indian Accounting Standard) Rules, 2015, as amended.
- 2 The above unaudited standalone financial results for the quarter ended June 30, 2025, have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on August 06, 2025. These results have been subjected to limited review by the statutory auditors of the Company under regulation 33 and 52 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The auditors have expressed an unmodified conclusion on above results.
- 3 The Company is engaged in the business of manufacturing of auto components including auto electrical parts and its accessories and ancillary services. The Company's activities fall within single primary operating segment and accordingly, disclosures as per Ind AS 108 - Operating Segments are not applicable on the Company.
- 4 During the current quarter ended June 30, 2025, the Company allotted 3,58,757 equity shares upon exercise of stock options by ESOP holders under UNOMINDA Employee Stock Option Scheme 2019.
- 5 During the current quarter ended June 30, 2025, the Company issued listed Commercial Papers (CPs) aggregating to Rs. 200 crores, as detailed below:
(i) Rs 100 crores issued on April 17, 2025, bearing interest rate of 6.63%, redeemable on July 16, 2025
(ii) Rs 100 crores issued on April 25, 2025, bearing interest rate of 6.60%, redeemable on July 23, 2025
These Commercial Papers were listed on the National Stock Exchange of India Ltd. (NSE) and have been redeemed on their respective due dates.
- 6 During the current quarter ended June 30, 2025, the Company has made investment of Rs 20 crores in fully paid up mandatory redeemable preference shares in subsidiary company namely "Uno Minda EV Systems Private Limited" ("UMEVS") which are redeemable on May 28, 2026.
- 7 During the current quarter ended June 30, 2025, the Company has approved the acquisition of 8,50,000 Equity Shares, representing 50.00% of equity share capital, in joint venture namely "Rinder Riduco S.A.S". Columbia from its wholly owned subsidiary company namely "Light & Systems Technical Centre, S.L. Spain" (LSTC), at a consideration of Euro 14,88,043 (Rs. 14.95 crores). The transaction will be accounted upon completion of acquisition.
- 8 During the previous year, the Board of Directors at its meeting dated February 14, 2025 had approved the acquisition of 49.90% equity stake in the subsidiary company namely "Uno Minda EV Systems Private Limited" ("UMEVS") from FRIWO Geratebau GmbH ("FRIWO GmbH") along with acquisition of IP rights and E-drive business assets in Germany through subsidiary company namely UMEVS from FRIWO GmbH and E-drive business assets in Vietnam through subsidiary company namely Minda Industries Vietnam Co. Ltd. (MIVCL) from "Friwo Vietnam Co. Ltd" ("Friwo Vietnam"), the group company of FRIWO GmbH.
During the current quarter ended June 30, 2025, the Company has paid the consideration of Rs 141.28 crores for acquisition of equity shares in UMEVS and respective subsidiary companies have completed the acquisition of E-drive business assets amounting to Rs 58.01 crores. The transaction date has been considered to be June 30, 2025 and further the above transaction does not have any significant impact on these financial results.
- 9 During the current quarter ended June 30, 2025, the Company has made the further investments of Rs 11.04 crores (Euro 11,00,000) in the equity shares of wholly owned subsidiary company namely "Global Mazinkert S.L"
- 10 The Board of Directors of the Company in its Meeting held on March 20, 2023, accorded its consent for Scheme of Amalgamation for merger ("Scheme") of Kosei Minda Aluminum Company Private Limited ("Transferor Company No.1"), Kosei Minda Mould Private Limited ("Transferor Company No.2") and Minda Kosei Aluminum Wheel Private Limited ("Transferor Company No.3") with Uno Minda Limited ("Transferee Company") and their respective shareholders and creditors under Sections 230 to 232 and other applicable provisions of the Companies Act, 2013. During the earlier year, the Company had received no objection from National Stock Exchange of India Limited and BSE Limited. During the quarter ended December 31, 2024, the Scheme had been sanctioned by the Hon'ble National Company Law Tribunal, New Delhi ('NCLT') vide Order dated December 18, 2024 and was uploaded on the website of NCLT on December 19, 2024 and certified copy of the same is received by the Company on January 07, 2025. Consequently, the Company had given accounting effect of the scheme in the results of quarter ended December 31, 2024 in accordance with the accounting treatment prescribed under the scheme and Appendix C of Ind AS 103 - "Business combination of entities under common control". Accordingly, the comparative financial results and other financial information for the quarter ended June 30, 2024 included in this statement have also been restated to give effect of the scheme
- 11 Other income during the quarter ended June 30, 2025 includes dividend income of Rs 48.54 crores
- 12 The Board of Directors at its meeting held on May 21, 2025 had considered and recommended a final dividend of Rs. 1.50 per equity share (nominal value of Rs. 2 per share) for the financial year ended March 31, 2025. The final dividend is subject to approval of shareholders at the ensuing Annual General Meeting.
- 13 The Statement includes the results for the quarter ended March 31, 2025 being the balancing figures between the audited figures in respect of the full financial year ended March 31, 2025 and the published unaudited year-to-date figures up to the end of the third quarter of the previous financial year, which were subjected to a limited review.
- 14 The Board of Directors of the Company at its meeting held on November 12, 2024, had approved the acquisition of two-wheeler seat manufacturing business of "Sundaram Auto Components Limited" ("SACL") at its Nalagarh unit on slum sale basis pursuant to the Business Transfer Agreement for the consideration of Rs 15.49 crores. The Company has accounted the said transaction as a business combination as per Ind-AS 103 on provisional basis. The Company is in process of finalising the purchase price allocation and do not expect any significant adjustment subsequent to finalization of purchase price allocation.

S.R. Batliboi & Co, LLP, New Delhi

for Identification



Particulars	Quarter ended			Year ended
	June 30, 2025	March 31, 2025 (Refer note 13)	June 30, 2024 (Refer note 10)	March 31, 2025
	(Unaudited)	(Audited)	(Unaudited)	(Audited)
(a) Debt-equity ratio (in times) [Total borrowing including long term, short term and lease liabilities/ Total equity]	0.40	0.40	0.34	0.40
(b) Debt service coverage ratio (in times) [(Net profit after tax + depreciation and amortisation + finance costs + loss/ (gain) on sale of property, plant and equipment)/ (Interest payments, lease payments and principal payments of borrowing)]	4.77	2.51	3.71	4.23
(c) Interest service coverage ratio (in times) [(Net profit after tax + depreciation and amortisation + finance costs + loss/ (gain) on sale of property, plant and equipment)/ Interest payments]	11.96	11.26	10.32	10.59
(d) Outstanding redeemable preference shares (quantity and value)	Nil	Nil	Nil	Nil
(e) Capital redemption reserve/ Debenture redemption reserve (Rs. in crores)	18.39	18.39	18.39	18.39
(f) Net worth (Rs. in crores)	5,103.70	4,805.84	4,335.53	4,805.84
(g) Net profit after tax (Rs. in crores)	273.86	179.13	140.27	796.26
(h) Earnings per share (Face value of Rs. 2 each) #				
(i) Basic EPS (in Rs.)	4.77	3.12	2.44	13.86
(ii) Diluted EPS (in Rs.)	4.76	3.11	2.43	13.83
(i) Current ratio (in times) (Current assets / Current liabilities)	1.18	1.20	1.17	1.20
(j) Long term debt to working capital (in times) [(Long term borrowings + current maturities of long term borrowings + non-current lease liabilities + current maturity of lease liabilities) / Working capital]	2.42	2.30	1.71	2.30
(k) Bad debts to account receivable ratio (in %) # [Bad debts/ Average trade receivables {(Opening trade receivables + Closing trade receivables)/2}]	-	-	-	-
(l) Current liability ratio (in times) [Total current liability/ Total liabilities]	0.73	0.72	0.79	0.72
(m) Total debts to total assets (in times) [(Long term borrowing + short term borrowing + lease liabilities) / Total assets]	0.22	0.22	0.18	0.22
(n) Debtors turnover (in times) # [Total revenue from operations/ Average trade receivables {(Opening trade receivables + Closing trade receivables)/2}]	1.87	1.92	1.79	7.31
(o) Inventory turnover (in times) # [Total revenue from operations / Average inventory {(Opening inventory + Closing inventory)/2}]	3.19	3.14	2.63	11.80
(p) Operating margin percent [(Profit before tax + depreciation and amortization + finance costs - other income) / Revenue from operations]	12.44%	10.85%	10.24%	10.44%
(q) Net profit margin percent [Net Profit / Revenue from operations]	8.08%	5.31%	4.97%	6.39%

Not annualised except for the year ended March 31, 2025

For and on behalf of the Board of Uno Minda Limited
CIN: L74899DL1992PLC050333

(Nirmal K. Minda)
Executive Chairman
DIN: 00014942


S.R. Batliboi & Co. LLP, New Delhi

for Identification

Place: Gurugram, Haryana
Date: August 06, 2025

Independent Auditor's Review Report on the Quarterly Unaudited Consolidated Financial Results of the Company Pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended**Review Report to
The Board of Directors
Uno Minda Limited**

1. We have reviewed the accompanying Statement of unaudited consolidated financial results of Uno Minda Limited (the "Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and joint ventures for the quarter ended June 30, 2025 (the "Statement") attached herewith, being submitted by the Holding Company pursuant to the requirements of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended (the "Listing Regulations").
 2. The Holding Company's Management is responsible for the preparation of the Statement in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, (Ind AS 34) "Interim Financial Reporting" prescribed under Section 133 of the Companies Act, 2013 as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Listing Regulations. The Statement has been approved by the Holding Company's Board of Directors. Our responsibility is to express a conclusion on the Statement based on our review.
 3. We conducted our review of the Statement in accordance with the Standard on Review Engagements (SRE) 2410, "Review of Interim Financial Information Performed by the Independent Auditor of the Entity" issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the Statement is free of material misstatement. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
- We also performed procedures in accordance with the Master Circular issued by the Securities and Exchange Board of India under Regulation 33(8) of the Listing Regulations, to the extent applicable.
4. The Statement includes the results of the following entities as enumerated in Annexure-1.
 5. Based on our review conducted and procedures performed as stated in paragraph 3 above and based on the consideration of the review reports of other auditors referred to in paragraph 6, nothing has come to our attention that causes us to believe that the accompanying statement, prepared in accordance with recognition and measurement principles laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under Section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of the Listing Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.



6. Other Matters

The accompanying Statement includes the unaudited interim financial results and other financial information, in respect of:

- 20 subsidiaries, whose unaudited interim financial results include total revenues of Rs 762.57 crores, total net profit after tax of Rs. 39.70 crores total comprehensive income of Rs. 39.70 crores for the quarter ended June 30, 2025, as considered in the Statement which have been reviewed by their respective independent auditors.
- 1 associate and 5 joint ventures, whose unaudited interim financial results include Group's share of net profit after tax of Rs. 28.45 crores and Group's share of total comprehensive income of Rs. 28.45 crores for the quarter ended June 30, 2025, as considered in the Statement whose interim financial results and other financial information have been reviewed by their respective independent auditors.

The independent auditor's reports on unaudited interim financial results and other financial information of these entities have been furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the amounts and disclosures in respect of these subsidiaries, joint ventures and associates is based solely on the report of such auditors and procedures performed by us as stated in paragraph 3 above.

Certain of these subsidiaries and joint ventures are located outside India whose financial results and other financial information have been prepared in accordance with accounting principles generally accepted in their respective countries and which have been reviewed by other auditors under generally accepted auditing standards applicable in their respective countries. The Holding Company's management has converted the financial results of such subsidiaries and joint ventures located outside India from accounting principles generally accepted in their respective countries to accounting principles generally accepted in India. We have reviewed these conversion adjustments made by the Holding Company's management. Our conclusion in so far as it relates to the balances and affairs of such subsidiaries and joint ventures located outside India is based on the report of other auditors and the conversion adjustments prepared by the management of the Holding Company and reviewed by us.

7. The accompanying Statement includes unaudited interim financial results and other unaudited financial information in respect of:

- 6 subsidiaries, whose interim financial results and other financial information reflect total revenues of Rs Nil, total net profit after tax of Rs. 6.50 crores, total comprehensive income of Rs. 6.50 crores, for the quarter ended June 30, 2025.
- 2 associates and 1 joint ventures, whose interim financial results and other financial information includes the Group's share of net loss of Rs. 0.04 crores and Group's share of total comprehensive loss of Rs. 0.04 crores for the quarter ended June 30, 2025.

The unaudited interim financial results and other unaudited financial information of the these subsidiaries, joint ventures and associates have not been reviewed by their auditors and have been approved and furnished to us by the Management and our conclusion on the Statement, in so far as it relates to the affairs of these subsidiaries, joint ventures and associates, is based solely on such unaudited interim financial results and other unaudited financial information. According to the information and explanations given to us by the Management, these interim financial results are not material to the Group.



Our conclusion on the Statement in respect of matters stated in para 6 and 7 above is not modified with respect to our reliance on the work done and the reports of the other auditors and the financial results/financial information certified by the Management.

For S.R. Batliboi & Co. LLP

Chartered Accountants

ICAI Firm registration number: 301003E/E300005

per Vikas Mehra

Partner

Membership No.: 094421



UDIN: 250944218MOQPL4495

Place: Gurugram

Date: August 06, 2025

Annexure 1

A. List of Subsidiaries

Name of Company	Type	Holding Company
Uno Minda Kyoraku Limited (formerly known as Minda Kyoraku Limited)	Subsidiary	Uno Minda Limited
Minda Storage Batteries Private Limited	Subsidiary	
YA Auto Industries (Partnership firm)	Subsidiary	
Uno Minda Katolec Electronics Services Private Limited (Formerly known as Minda Katolec Electronics Services Private Limited)	Subsidiary	
Uno Mindarika Private Limited (formerly known as Mindarika Private Limited)	Subsidiary	
MI Torica India Private Limited	Subsidiary	
MITIL Polymer Private Limited	Step down subsidiary	MI Torica India Private Limited
Global Mazinkert S.L.	Subsidiary	Uno Minda Limited
Clarton Horn S.A.U., Spain	Step down subsidiary	Global Mazinkert S.L.
Clarton Horn Singaloustik GmbH, Germany (under liquidation)	Step down subsidiary	Clarton Horn S.A.U., Spain
Clarton Horn S. De R.L. De C.V., Mexico	Step down subsidiary	Clarton Horn S.A.U., Spain
Light & Systems Technical Centre, S.L. Spain	Step down subsidiary	Global Mazinkert S.L.
PT Minda Asean Automotive	Subsidiary	Uno Minda Limited
PT Minda Trading	Step down subsidiary	PT Minda Asean Automotive
PT Minda Asean Automotive Thailand	Liaison office of step down subsidiary	PT Minda Asean Automotive
Sam Global Pte Ltd.	Subsidiary	Uno Minda Limited
Minda Industries Vietnam Company Limited	Step down subsidiary	Sam Global Pte Ltd.
Minda Korea Co Ltd	Step down subsidiary	Sam Global Pte Ltd.
Uno Minda Auto Spare Parts and Components Trading L.L.C	Step down subsidiary	Sam Global Pte Ltd.
Uno Minda Europe GmbH	Step down subsidiary	Sam Global Pte Ltd.



Name of Company	Type	Holding Company
Uno Minda Systems GmbH	Step down subsidiary	Uno Minda Europe GmbH
CREAT GmbH	Step down subsidiary	Uno Minda Europe GmbH
CREAT Czech S.R.O	Step down subsidiary	CREAT GmbH
Uno Minda EV systems Private Limited	Subsidiary	Uno Minda Limited
Uno Minda Auto systems Private Limited	Subsidiary	
Uno Minda Buehler Motor Private Limited	Subsidiary	
Uno Minda Tachi-S Seating Private Limited	Subsidiary	
Uno Minda Auto Technologies Private Limited	Subsidiary	
Samaira Engineering (Partnership firm)	Subsidiary	
S.M. Auto Industries (Partnership firm)	Subsidiary	
Auto Component (Partnership firm)	Subsidiary	
Uno Minda Auto Innovations Private Limited	Subsidiary	
Minda Westport Technologies Limited	Subsidiary	
Yogendra Engineering (Partnership firm)	Subsidiary	Uno Minda Limited
Minda Onkyo India Private Limited	Subsidiary	

B. List of Joint Ventures and Associates

Name of Company	Type
Roki Uno Minda Co. Private Limited (Formerly known as Roki Minda Co. Private Limited)	Joint Venture
Minda TTE Daps Private Limited	Joint venture (under liquidation w.e.f. 31.03.2023)
Denso Ten Uno Minda India Private Limited (Formerly known as Denso Ten Minda India Private Limited)	Joint Venture
Uno Minda D-Ten India Private Limited (Formerly known as Minda D-Ten India Private Limited)	Joint Venture
Rinder Riduco, S.A.S. Columbia	Joint Venture



Name of Company	Type
Toyoda Gosei Uno Minda India Private Limited (Formerly known as Toyoda Gosei Minda India Private Limited)	Joint Venture
Toyoda Gosei South India Private Limited	Subsidiary of Joint Venture (Toyoda Gosei Uno Minda India Pvt. Ltd.)
Tokai Rika Minda India Private Limited	Joint Venture
Strongsun Renewables Private Limited	Associate
CSE Dakshina Solar Private Limited	Associate
Minda Nabtesco Automotive Private Limited	Associate



UNO MINDA LIMITED

REGD. OFFICE : B-64/1, WAZIRPUR INDUSTRIAL AREA, DELHI-110052

PH: 011- 27374444, 0124- 2290427 Fax: 0124- 2290676

CIN: L74899DL1992PLC050333

Website: www.unominda.com

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER ENDED JUNE 30, 2025

(Rs. In Crore except per share data)

PARTICULARS	Quarter ended			Year ended
	June 30, 2025	March 31, 2025 (refer note 9)	June 30, 2024 (refer note 7)	March 31, 2025
	(Unaudited)	(Audited)	(Unaudited)	(Audited)
1 Income				
(a) Revenue from operations	4,489.09	4,528.32	3,817.51	16,774.61
(b) Other income	12.03	7.64	11.04	29.29
Total income	4,501.12	4,535.96	3,828.55	16,803.90
2 Expenses				
(a) Cost of raw materials and components consumed	2,663.89	2,439.98	2,247.89	9,692.82
(b) Purchases of traded goods	253.28	279.65	242.75	1,078.82
(c) Changes in inventories of finished goods, traded goods and work-in-progress	(81.16)	194.72	(30.33)	96.47
(d) Employee benefits expense	623.98	586.41	516.27	2,164.59
(e) Finance costs	43.99	40.78	36.25	170.36
(f) Depreciation and amortisation expense	159.31	164.71	141.73	614.93
(g) Other expenses	485.98	500.85	433.22	1,868.13
Total expenses	4,149.27	4,207.10	3,587.78	15,686.12
3 Profit before share of profit/ (loss) of an associate and a joint venture, exceptional items and tax (1-2)	351.85	328.86	240.77	1,117.78
4 Share of profit/(loss) of associates / joint ventures (net of tax)	47.26	54.67	36.70	180.28
5 Profit before exceptional item and tax (3+4)	399.11	383.53	277.47	1,298.06
6 Add : Exceptional Items (net) (refer note 11 and 12)	-	-	-	8.54
7 Profit before tax (5+6)	399.11	383.53	277.47	1,306.60
8 Income tax expense				
a) Current tax	93.77	92.69	74.27	311.29
b) Deferred tax	(3.69)	1.60	(7.60)	(25.26)
Total tax expense	90.08	94.29	66.67	286.03
9 Net profit for the period after taxes (7-8)	309.03	289.24	210.80	1,020.57
10 Other comprehensive income for the periods/ year				
(a) Other comprehensive income not to be reclassified to profit or loss in subsequent periods/ years:				
(i) Remeasurement gain/ (loss) on defined benefit obligation	(0.33)	2.86	0.78	(9.89)
(ii) Fair value change in equity instrument valued through other comprehensive income	6.55	(57.43)	(10.99)	(96.08)
(iii) Income-tax relating to items that will not be reclassified to profit and loss in subsequent periods/ years	(0.85)	7.37	1.17	15.87
(b) Other comprehensive income that will be reclassified to profit or loss in subsequent periods/ years:				
(i) Exchange differences on translating the financial statements of a foreign operation	(1.71)	(0.37)	(1.51)	2.53
(ii) Others	-	1.24	(0.41)	-
Other comprehensive income/(loss), net of tax	3.66	(46.33)	(10.96)	(87.57)
11 Total comprehensive income for the period, net of tax (9+10)	312.69	242.91	199.84	933.00
12 Profit for the period attributable to:				
(a) Owners of Uno Minda Limited	290.70	266.21	198.47	942.95
(b) Non-controlling interests	18.33	23.03	12.33	77.62
13 Other comprehensive income attributable to:				
(a) Owners of Uno Minda Limited	3.69	(46.85)	(10.97)	(87.36)
(b) Non-controlling interests	(0.03)	0.52	0.01	(0.21)
14 Total comprehensive income attributable to:				
(a) Owners of Uno Minda Limited	294.39	219.36	187.50	855.59
(b) Non-controlling interests	18.30	23.55	12.34	77.41
15 Paid up equity share capital (Face value of Rs. 2 per share)				114.83
16 Other Equity (excluding revaluation reserve shown in balance sheet)				5,612.37
17 Earnings per share (Face value of Rs. 2 each) (not annualised)				
a) Basic EPS (in Rs.)	5.06	4.63	3.46	16.42
b) Diluted EPS (in Rs.)	5.05	4.62	3.45	16.37

S.R. Batliboi & Co. LLP, New Delhi

for Identification



Notes on unaudited consolidated financial results:

- 1 These unaudited consolidated financial results of the Holding Company have been prepared in accordance with the Indian Accounting Standards (Ind AS) as prescribed under Section 133 of the Companies Act 2013 read with the Companies (Indian Accounting Standard) rules, 2015 as amended. The said financial results represent the results of Uno Minda Limited ("Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group"), its associates and joint ventures for the quarter ended June 30, 2025.
- 2 The above unaudited consolidated financial results for the quarter ended June 30, 2025 have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on August 06, 2025. These results have been subjected to limited review by the statutory auditors of the Holding Company under regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015. The auditors have expressed an unmodified conclusion on the above results.
- 3 The Group is engaged in the business of manufacturing of auto components including auto electrical parts and its accessories and ancillary services. The Group's activities fall within single primary operating segment and accordingly, disclosures as per Ind AS 108 - Operating Segments are not applicable on the Group.
- 4 During the current quarter ended June 30, 2025, the Holding Company allotted 3,58,757 equity shares upon exercise of stock options by ESOP holders under UNOMINDA Employee Stock Option Scheme 2019.
- 5 During the current quarter ended June 30, 2025, the Holding Company issued listed Commercial Papers (CPs) aggregating to Rs. 200 crores, as detailed below:
 - (i) Rs 100 crores issued on April 17, 2025, bearing interest rate of 6.63%, redeemable on July 16, 2025
 - (ii) Rs 100 crores issued on April 25, 2025, bearing interest rate of 6.60%, redeemable on July 23, 2025These Commercial Papers were listed on the National Stock Exchange of India Ltd. (NSE) and have been redeemed on their respective due dates.
- 6 During the previous year, the Board of Directors of Holding Company at its meeting dated February 14, 2025 had approved the acquisition of 49.90% equity stake in the subsidiary company namely "Uno Minda EV Systems Private Limited" ("UMEVS") from FRIWO Geratebau GmbH ("FRIWO GmbH") along with acquisition of IP rights and e-drive business assets in Germany through subsidiary company namely UMEVS from FRIWO GmbH and e-drive business assets in Vietnam through subsidiary company namely Minda Industries Vietnam Co Ltd (MIVCL) from "Friwo Vietnam Co. Ltd" ("Friwo Vietnam"), the group company of FRIWO GmbH.

During the current quarter ended June 30, 2025, the Holding Company has paid the consideration of Rs 141.28 crores for acquisition of equity shares in UMEVS and Group has also completed the acquisition of E-drive business assets amounting to Rs 58.01 crores. The transaction date has been considered to be June 30, 2025 and further, the above transaction does not have any significant impact on these financial results. Upon acquisition of non-controlling interest ("NCI"), the carrying amount of the non-controlling interest in subsidiary company has been derecognised, and the difference between the consideration paid and the carrying amount of the NCI derecognised has been recognized in equity.
- 7 The Board of Directors of the Holding Company in its Meeting held on March 20, 2023, accorded its consent for Scheme of Amalgamation for merger ("Scheme") of Kosei Minda Aluminum Company Private Limited ("Transferor Company No.1"), Kosei Minda Mould Private Limited ("Transferor Company No.2") and Minda Kosei Aluminum Wheel Private Limited ("Transferor Company No.3") with Uno Minda Limited ("Transferee Company") and their respective shareholders and creditors under Sections 230 to 232 and other applicable provisions of the Companies Act, 2013. During the earlier year, the Holding Company had received no objection from National Stock Exchange of India Limited and BSE Limited.

During the quarter ended December 31, 2024, the Scheme had been sanctioned by the Hon'ble National Company Law Tribunal, New Delhi ('NCLT') vide Order dated December 18, 2024 and was updated on the website of NCLT on December 19, 2024 and certified copy of the order is received by the Holding Company on January 07, 2025. Consequently, the Group has given accounting effect of the scheme in the result of quarter ended December 31, 2024 in accordance with the accounting treatment prescribed under the scheme and Appendix C of Ind AS 103 - "Business combination of entities under common control".

Accordingly, the comparative financial results and other financial information for the quarter ended June 30, 2024, included in this Statement have also been restated to give effect of the Scheme.
- 8 The Board of Directors of Holding Company at its meeting held on May 21, 2025 had considered and recommended a final dividend of Rs. 1.50 per equity share (nominal value of Rs. 2 per share) for the financial year ended March 31, 2025. The final dividend is subject to approval of shareholders at the ensuing Annual General Meeting.
- 9 The Statement includes the results for the quarter ended March 31, 2025 being the balancing figures between the audited figures in respect of the full financial year ended March 31, 2025 and the published unaudited year-to-date figures up to the end of the third quarter of the previous financial year, which were subjected to a limited review.
- 10 The Board of Directors of the Holding Company at its meeting held on November 12, 2024, had approved the acquisition of two-wheeler seat manufacturing business of "Sundaram Auto Components Limited" ("SACL") at its Nalagarh unit on slum sale basis pursuant to the Business Transfer Agreement for the consideration of Rs 15.49 crores. The Holding Company has accounted the said transaction as a business combination as per Ind-AS 103 on provisional basis. The Holding Company is in process of finalising the purchase price allocation and do not expect any significant adjustment subsequent to finalization of purchase price allocation.

S.R. Battiboi & Co. LLP, New Delhi

for Identification



- 11 The Board of the Directors of the Holding Company in its meeting held on September 28, 2023 had approved the acquisition of 26% (twenty six percent) stake held by "Westport Fuel System Italia S.R.L" in erstwhile joint venture namely "Minda Westport Technologies Limited" ("MWTL") for a consideration of Rs 14.81 crores. The said acquisition had been completed on April 18, 2024 and MWTL had become a subsidiary of the Group. Accordingly, the same had been accounted for in accordance with Ind AS 103 - 'Business Combination' and gain amounting to Rs. 13.09 crores on remeasurement of existing interest in erstwhile joint venture has been recognised under exceptional item in statement of profit and loss account of year ended March 31, 2025.
- 12 The Board of the Directors of the Holding Company in its meeting held on August 07, 2024 had approved the acquisition of 49% (forty nine percent) stake held by "Onkyo Sound Corporation" ("OSC") Japan in erstwhile joint venture namely "Minda Onkyo India Private Limited" ("MOIPL") for the consideration of Rs 2.53 crores to be acquired in two phases comprising of 30% acquisition in phase-I for the consideration of Rs. 1.55 crores and 19% acquisition in phase-II for the consideration of Rs. 0.98 crores. Phase-I acquisition had been completed on September 24, 2024 and MOIPL had become a subsidiary of the Group. Accordingly, the same had been accounted for in accordance with Ind AS 103 - 'Business Combination' and loss amounting to Rs. 4.55 crores on remeasurement of existing interest in erstwhile joint venture had been recognised under exceptional item in statement of profit and loss account of year ended March 31, 2025. Phase II acquisition will be done post satisfaction of condition specified in share purchase agreement.

For and on behalf of the Board of Minda Limited
CIN: L74899DL1992PLC050333


(NIRMAL K. MINDA)
Executive Chairman
DIN: 00014942



S.R. Batliboi & Co. LLP, New Delhi


for Identification

Place: Gurugram, Haryana
Date: August 06, 2025

Annexure-II

Disclosure under Sub-Para (7) of Para A of Part A of Schedule III to the Regulation 30 of SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024

Approval for the appointment of Mr. Randhir Singh Kalsi (DIN: 01453119), as an Additional Director in the category of Non-Executive Independent Director of the Company for First Term of 2 (Two) years

a)	Name & Designation	Mr. Randhir Singh Kalsi Non-Executive Independent Director	
b)	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Appointment	
c)	Date of appointment/re-appointment/cessation (as applicable) & term of appointment/re-appointment;	Effective Date of Appointment: August 11, 2025 Term of Appointment: From August 11, 2025 till August 10, 2027	
d)	Brief Profile (in case of appointment);	<p>Mr. Randhir Singh Kalsi is a Mechanical Engineering graduate from Delhi College of Engineering (now Delhi Technological University), class of 1981. A passionate entrepreneurial innovator, Mr. Kalsi has over four decades of experience at the forefront of the Indian automotive industry.</p> <p>He began his career at TELCO (now Tata Motors) in 1981 and joined Maruti Suzuki India Limited (MSIL) in 1984. Over his 40-year career with MSIL, Mr. Kalsi held multiple strategic and operational leadership roles across various functions until 2024.</p> <p>He is widely recognized for his transformative contributions that have shaped MSIL into a market leader. His notable initiatives include the conceptualization and rollout of Maruti Insurance, Maruti Finance, Commercial Vehicles, True Value, and Maruti Driving Schools, all of which set new benchmarks in the Indian auto industry. One of his most impactful achievements was the creation of NEXA, an exclusive premium automotive retail channel targeting millennial customers, which became a game-changer for the industry.</p>	

[Signature]
Uno Minda Limited


		<p>In addition to his corporate responsibilities, Mr. Kalsi has played significant roles in industry and social development, including:</p> <ul style="list-style-type: none"> • Chairman, ASSOCHAM National Council on Auto and Auto Ancillaries • Chairman, Institute of Driving and Traffic Research (IDTR), Raipur • Board Member, Institute of Driving and Traffic Research (IDTR) <p>Mr. Kalsi has been widely recognized for his exemplary leadership and industry contributions. He has received numerous awards, including:</p> <ul style="list-style-type: none"> • "Marketeer of the Year" by the International Advertising Association • "Most Illustrious Alumni" by Delhi College of Engineering • "Best Marketeer of the Year" by World Auto Forum <p>His areas of expertise include Leadership & Change Management, Business Strategy & Innovation, Startups & New Business Ventures, Aftermarket Parts & Logistics, Operations Management, and Digital Transformation.</p>
e)	Disclosure of relationship between Directors (in case of appointment of a director);	Mr. Randhir Singh Kalsi is not related to any of the Directors or Key Managerial Personnel of the Company.


R. Ravastava

Annexure-III

Disclosure under Sub-Para (7) of Para A of Part A of Schedule III to the Regulation 30 of SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024

Recommendation for the Re-Appointment of Mrs. Rashmi Hemant Urdhwareshe as Non- Executive Independent Director on the Board of the Company for Second Term of 3 (Three) years

a)	Name & Designation	Mrs. Rashmi Hemant Urdhwareshe Non-Executive Independent Director	
b)	Reason for change viz. appointment, re-appointment, resignation, removal, death or otherwise;	Re-appointment	
c)	Date of appointment/re-appointment/cessation (as applicable) & term of appointment/re-appointment;	Effective Date of Re-appointment: January 25, 2026 Term of Re-appointment: From January 25, 2026 till January 24, 2029	
d)	Brief Profile (in case of appointment);	<p>Mrs. Rashmi Urdhwareshe retired as Director ARAI (Automotive Research Association of India, Pune) in June 2020. Having started her career as Trainee Engineer, Mrs. Urdhwareshe rose through the ranks to take the coveted position as Director of ARAI in year 2014. ARAI is the prestigious autonomous R&D and Homologation Institute located in Pune. During her illustrious tenure as Director, ARAI scaled new heights in technology, business excellence and R&D. Under her leadership Center of Excellence in E-Mobility, Homologation and Technology Centre and several key facilities were created to provide dedicated services to the automotive and other engineering sectors at national and international level.</p> <p>Mrs. Urdhwareshe has a distinguished academic and professional career. She holds Master's degree in E&TC and several other professional qualifications such as Diploma in Corporate Directorship (from WCCG), Six Sigma Black Belt (from ASQ), etc. Her 40+ years of industrial experience and expertise includes a wide range of subjects in automotive domain (like vehicular safety, Air quality and exhaust measurements, Standards/ Regulations, R&D and technology, E mobility, Alternate fuels and green technologies, Quality Systems and Business Excellence, etc.)</p>	

[Signature]
Uno Minda Limited

		<p>Mrs. Urdhwareshe has served as the Chair / Vice Chair of various national/ international bodies and contributed greatly to developing automotive safety, emission and fuel efficiency standards under CMVR. She has also been an integral part of Indian delegations and led the technical deliberations from Indian side at UN-ECE WP.29 at Geneva in for about 15 years (1996 to 2020). She is the Past President of SAE India (Society of Automobile Engineers). With huge experience and wide expertise, Mrs. Rashmi has also taken up Advisory and Mentorship roles for Corporates, Educational/ Research programs and Government Agencies. She is Independent Director on the board of automotive companies.</p> <p>Mrs. Urdhwareshe is Co-author of Book on Total Quality Management. She has independently authored book "Women and Workplaces" She is a recipient of several awards in the areas of women Empowerment, Corporate Leadership, Engineering Excellence, E-mobility, Business Excellence, Economic Development, Quality Excellence and many more. For her lifetime contributions towards development of Automotive Technology, she is honored with Nari Shakti Puraskar 2019, at the hands of Hon'ble President of India on 8th March 2020.</p>
e)	Disclosure of relationship between Directors (in case of appointment of a director);	Mrs. Rashmi Hemant Urdhwareshe is not related to any of the Directors or Key Managerial Personnel of the Company.


Ravastava

Annexure-IV

Disclosure under Sub-Para (2) of Para A of Part A of Schedule III to the Regulation 30 of SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024

Allotment of equity shares to the shareholders of Transferor Companies under the Scheme of Amalgamation of Kosei Minda Aluminum Company Private Limited ("Transferor Company 1"), Kosei Minda Mould Private Limited ("Transferor Company 2"), Minda Kosei Aluminum Wheel Private Limited ("Transferor Company 3") are collectively referred to as ("Transferor Companies") with Uno Minda Limited and their respective shareholders and creditors ("the Scheme")

a)	Background	The Company has allotted 2,81,974 (Two Lacs Eighty-One Thousand Nine Hundred Seventy-Four) equity shares of Rs. 2 each of the company to the eligible shareholders, pursuant to the Scheme of Amalgamation of Kosei Minda Aluminum Company Private Limited, Kosei Minda Mould Private Limited, Minda Kosei Aluminum Wheel Private Limited collectively referred to as ("Transferor Companies") with Uno Minda Limited ("Transferee Company") and their respective Shareholders and Creditors
b)	Type of securities proposed to be issued (viz. equity shares, convertibles etc.);	Equity Shares
c)	Type of issuance (further public offering, rights issue, depository receipts (ADR/GDR), qualified institutions placement, preferential allotment etc.);	Pursuant to the Scheme of Amalgamation of Transferor Companies with Uno Minda Limited and their respective shareholders and creditors, as approved by the Hon'ble National Company Law Tribunal (NCLT), New Delhi, vide its order dated December 18, 2024.
d)	Total number of securities proposed to be issued or the total amount for which the securities will be issued (approximately);	2,81,974 Equity Shares




Annexure-V

Disclosure under Sub-Para (1) of Para A of Part A of Schedule III to the Regulation 30 of SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024:

Approval for the further investment in the Equity Stake of Clarton Horn, S.A.U, Spain (Wholly-Owned Step- Down Subsidiary of the Company) through Global Mazinkert, S.L., Spain (Wholly-Owned Subsidiary of the Company)

Sr. No	Particulars														
a)	Name of the target entity, details in brief such as size, turnover etc.;	<div>1. <u>Name of the Target Entity:</u> Clarton Horn, S.A.U., Spain</div> <div>2. <u>Brief Details of the Business:</u> The Target Entity is a leading global manufacturer of automotive horns, supplying to all major global OEMs across the world.</div> <div>3. Turnover Last 3 Financial Years based on audited financial statements:</div> <table><tr><th>S. No.</th><th>Financial Year</th><th>Amount (In Thousand Euro)</th></tr><tr><td>1)</td><td>2024-25</td><td>38,689</td></tr><tr><td>2)</td><td>2023-24</td><td>46,606</td></tr><tr><td>3)</td><td>2022-23</td><td>47,087</td></tr></table>		S. No.	Financial Year	Amount (In Thousand Euro)	1)	2024-25	38,689	2)	2023-24	46,606	3)	2022-23	47,087
S. No.	Financial Year	Amount (In Thousand Euro)													
1)	2024-25	38,689													
2)	2023-24	46,606													
3)	2022-23	47,087													
b)	Whether the acquisition would fall within related party transaction(s) and whether the promoter/ promoter group/ group companies have any interest in the entity being acquired? If yes, nature of interest and details thereof and whether the same is done at "arms-length";	No													
c)	Industry to which the entity being acquired belongs;	Automotive Components													
d)	Objects and impact of acquisition (including but not limited to, disclosure of reasons for acquisition of target entity, if its business is outside the main line of business of the listed entity);	The purpose of acquiring shares is for the working capital needs of the Target Entity													
e)	Brief details of any governmental or regulatory approvals required for the acquisition;	Not Applicable in this case													
f)	Indicative time period for completion of the acquisition;	Q3 2025-26													


Dr. Ravastava

g)	Nature of consideration - whether cash consideration or share swap and details of the same	Cash
h)	Cost of acquisition or the price at which the shares are acquired;	Upto Euro 5 Million
i)	Percentage of shareholding/ control acquired and / or number of shares acquired;	100% of equity shares (The Company already owns 100% equity stake, the present investment is further investment)
j)	Brief background about the entity acquired in terms of products/line of business acquired, date of incorporation, history of last 3 years turnover, country in which the acquired entity has presence and any other significant information (in brief);	For brief background and turnover refer point "(a)" above. Date of Incorporation of acquired entity: 14 September, 1994 Country of Presence: Spain




Rivastava

Annexure-VI

Disclosure under Sub-Para (1) of Para A of Part A of Schedule III to the Regulation 30 of SEBI Listing Regulations read with Circular No. SEBI/HO/CFD/PoD2/CIR/P/0155 dated November 11, 2024:

In-Principal Approval for the acquisition of Equity Stake in Uno Minda Buehler Motor Private Limited

Sr. No	Particulars													
a)	Name of the target entity, details in brief such as size, turnover etc.;	<p>1. Name of the Target Entity: Uno Minda Buehler Motor Private Limited</p> <p>2. Brief Details of the Business: The Target Entity is engaged in the business of manufacturing, production and otherwise dealing with all types of traction motor for battery driven electrified two wheelers and three wheelers based on electronically commutated DC motors and in machinery, engines, plants and other apparatus, related to the production and sale of the said traction motor.</p> <p>3. Turnover Last 3 Financial Years based on audited financial statements:</p> <table> <tr> <th>S. No.</th><th>Financial Year</th><th>Amount (In Rs. Lakhs)</th></tr> <tr> <td>1)</td><td>2024-25</td><td>516.13</td></tr> <tr> <td>2)</td><td>2023-24</td><td>121.90</td></tr> <tr> <td>3)</td><td>2022-23</td><td>-</td></tr> </table>	S. No.	Financial Year	Amount (In Rs. Lakhs)	1)	2024-25	516.13	2)	2023-24	121.90	3)	2022-23	-
S. No.	Financial Year	Amount (In Rs. Lakhs)												
1)	2024-25	516.13												
2)	2023-24	121.90												
3)	2022-23	-												
b)	Whether the acquisition would fall within related party transaction(s) and whether the promoter/promoter group/ group companies have any interest in the entity being acquired? If yes, nature of interest and details thereof and whether the same is done at "arms-length";	The acquisition will be done from Buehler Motor GmbH. The Transaction is a related party transaction and the same shall be done on arms-length basis. The promoter/promoter group/group companies of the Company do not have any interest in the Target entity except to the extent of their beneficial shareholding.												
c)	Industry to which the entity being acquired belongs;	Automotive Components												
d)	Objects and impact of acquisition (including but not limited to, disclosure of reasons for acquisition of target entity, if its business is outside the main line of business of the listed entity);	The Business of the target entity is not outside the main line of business of the Company.												


J. Prastava

e)	Brief details of any governmental or regulatory approvals required for the acquisition;	Not Applicable in this case
f)	Indicative time period for completion of the acquisition;	To be decided at the time of final approval of the Mergers and Acquisition Committee
g)	Nature of consideration - whether cash consideration or share swap and details of the same	To be decided at the time of final approval of the Mergers and Acquisition Committee
h)	Cost of acquisition or the price at which the shares are acquired;	Since its an In-Principal Approval, it will be decided once the terms of acquisition is finalized
i)	Percentage of shareholding/ control acquired and / or number of shares acquired;	To be decided at the time of final approval of the Mergers and Acquisition Committee
j)	Brief background about the entity acquired in terms of products/line of business acquired, date of incorporation, history of last 3 years turnover, country in which the acquired entity has presence and any other significant information (in brief);	For brief background and turnover refer point "(a)" above. Date of Incorporation of acquired entity: 12 December, 2022 Country of Presence: India


Prakash